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Central Intelligence Agency

Washington, D.C. 20505

12 September 1988

MEMORANDUM FOR: Mr. Keith Hall
Select Committee on Intelligence Staff
United States Senate

SUBJECT: Discussion Topics for DS&T Group Chiefs' Conference [redacted] 25X1

1. As the time is approaching for the Group Chiefs' Conference, I would like to thank you for accepting our invitation to join us. I have attached a tentative agenda that sets the tone of this year's session. Additionally, there is information on the general clearance level of the audience. I believe that you know almost everyone that will be in attendance and the functions of their specific offices. [redacted] 25X1

2. The Directorate of Science and Technology (DS&T) hosts a Group Chiefs' Conference annually to discuss issues that will confront senior managers for the next several years. This year we believe that it is appropriate to look at the requirements facing the Intelligence Community and at the resources that we will have at our disposal to address them. The fundamental question that is being posed to all speakers is, "How does the Intelligence Community plan to cope with increasing demands by policymakers for collection against terrorism, narcotics trafficking, START verification, and other areas in a shrinking resource environment?" Clearly, something has to give. [redacted] 25X1

3. Additionally, 1988 is a presidential election year and, regardless of which party gains the White House, the Intelligence Community will have to react to the specific policy direction the new administration decides to take. A topic that is of concern to us all is, "What will happen after Reagan?" I am asking you to gaze into your crystal ball and make some fearless forecasts. As a staff member of the Senate Intelligence Oversight Committee, you are in an excellent position to gauge the mood of Congress. Will austerity continue with even more severe reductions in resources? Will the oversight committees take an even more active role in setting priorities for the Intelligence Community? Lastly, do you have any suggestions on how we can deal with two masters--the

[redacted] 25X1

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White House and Congress? As indicated on the agenda, you are scheduled for an evening panel session. We would like each speaker to start with a brief statement (20 minutes) and then open the floor to questions. [redacted] 25X1

4. There will be approximately [redacted] senior SIS-level officers at the conference. All attendees will have [redacted] clearances. We are working the transportation issue, and I will contact you as details become firm. If you have any questions, please call me on [redacted] 25X1 25X1 25X1 25X1 25X1

[redacted]

Director
of
Management and Plans

Attachment:
As Stated

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DS&T GROUP CHIEFS' CONFERENCE

5-7 October 1988

[redacted] 25X1

ATTACHMENT

THEME: REQUIREMENTS AND RESOURCES (THE OUTLOOK AFTER REAGAN)

Wednesday, 5 October - (Getting to Know You)

1100-1200 - Arrive [redacted] 25X1

1200-1330 - Lunch

1330-1730 - Executive Wellness (Or, are you going to live long enough to worry about the next five years.)

1730-1900 - Dinner

1900- - James Hirsch, ADDS&T, "Where does the Directorate fall short?" (A candid discussion of where the organization can make improvements.)

Thursday, 6 October - (Requirements)

0700-0830 - Breakfast

0830-1000 - Barry Kelly, NSC, "The Executive View of the Agency." (What are we doing well, and what are we not doing so well?)

1000-1015 - Break

1015-1145 - [redacted] ICS, "What appears to be the most pressing problems the Community will have to come to grips with over the next few years?" 25X1

1145-1300 - Lunch

1300-1430 - [redacted] CRES, "What are the major gaps in intelligence collection, and where can we get the most benefit from focusing our resources?" 25X1

1430-1445 - Break

1445-1615 - Adm. Studeman, D/NSA, "What are the requirements and priorities that will be driving SIGINT collection for the foreseeable future?"

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DS&T GROUP CHIEFS' CONFERENCE (CONTINUED)

Thursday, 6 October - (Resources)

1615-1730 - Leo Hazlewood, Comptroller, "The Agency's resource environment --what we will face for the foreseeable future?"

1730-1800 - Cocktails

1800-1930 - Dinner

1930- - Keith Hall, SSCI
- Duane Andrews, HPSCI
- [redacted] ICS 25X1
- Leo Hazelwood, CIA, "Panel discussion on the future resource environment, by some of the people closest to the purse strings."

Friday, 7 October - (Resources) (Cont'd)

0700-0830 - Breakfast

0830-0945 - R. M. Huffstutler, DDA, "Will we have the resources necessary to do our jobs." (What are the resource issues facing the DA that will impact on the DS&T?)

0945-1000 - Break

1000-1130 - [redacted] DD/OP, "Update on the personnel modernization Plan." (Will something significant happen, or have we missed our chance?) 25X1

1130-1300 - Lunch

1300 - Depart [redacted] 25X1

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